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University of South Carolina  
BOARD OF TRUSTEES

Academic Affairs and Faculty Liaison Committee

March 16, 2012

The Academic Affairs and Faculty Liaison Committee of the University of South Carolina Board of Trustees met on Friday, March 16, 2012, in the 1600 Hampton Street Board Room at 11:30 a.m.

Members present were: Mr. William W. Jones, Jr., Chairman; Mr. W. Lee Bussell, Sr.; Mr. Thomas C. Cofield; Mr. William C. Hubbard; Dr. C. Dorn Smith, III; Mr. Thad H. Westbrook; Mr. Eugene P. Warr, Jr., Board Vice Chairman and Mr. Miles Loadholt, Board Chairman. Members absent were Mr. Mark W. Buyck, Jr. and Mr. Charles H. Williams.

Other Board members present were: Mr. J. Egerton Burroughs; Mr. Hubert F. Mobley; Ms. Leah B. Moody; and Mr. John C. von Lehe, Jr.

Faculty Liaison Committee representatives present were: Dr. Sandra J. Kelly, Chair of the Faculty Senate; Dr. Charles Keith, USC Beaufort, Senior Campuses Representative; and Dr. Sarah Miller, Regional Campuses Representative. Dr. James Knapp, Chair of the Faculty Advisory Committee; Dr. Varsha Kulkarni, Chair of the Faculty Welfare Committee; and Patrick D. Nolan, Past Chair of the Faculty Senate were absent.

Others present were: President Harris Pastides; Secretary Amy E. Stone; Vice President for Academic Affairs and Provost Michael D. Amiridis; Chief Financial Officer Edward L. Walton; Vice President for Student Affairs and Vice Provost for Academic Support Dennis A. Pruitt; Vice President for Communications Luanne M. Lawrence; Vice Provost and Executive Dean for Extended University Chris C. Plyler; Vice President for Information Technology and Chief Information Officer William F. Hogue; Vice President for Human Resources Chris Byrd; General Counsel Walter (Terry) H. Parham; Senior Vice Provost and Director of Strategic Planning Christine W. Curtis; Vice Provost and Dean of Undergraduate Studies Helen Doerpinghaus; Vice Provost and Dean of Graduate Studies Lacy Ford; Chancellor of USC Beaufort Jane Upshaw; Associate Vice President for Business and Finance Leslie Brunelli; Dean of the College of Arts and Sciences Mary Anne Fitzpatrick; University Treasurer Susan Hanna; Director of Internal Audit Phil Iapalucci; Assistant Dean and Director, Graduate Division of the Darla Moore School

of Business Christine LaCola; Chair of Marketing Department with the Darla Moore School of Business Kendall Roth; Executive Associate Dean for School of Music Andrew Gowan; Executive Assistant to the President for Equal Opportunity Programs Bobby Gist; Associate Vice President for Student Affairs Jerry Brewer; USC Beaufort Executive Vice Chancellor for Academic Affairs Harvey Varnet; USC Beaufort Department Chair for Early Childhood Education Nancy L. Gallenstein; Associate Dean for Academic Affairs with the College of Education Zach Kelehear; USC Upstate Senior Vice Chancellor for Academic Affairs Marsha Dowell; USC Upstate Chair of Department of Informatics Ron D. Fulbright; Director of Academic Programs Kristia H. Finnigan; Associate Director of State Relations Trey Walker; Special Assistant to the President J. Cantey Heath, Jr.; Director of Governmental and Community Relations and Legislative Liaison Shirley D. Mills; Director of News and Internal Communications, Division of Communications, Wesley T. Hickman; Associate Director of Planning and Assessment Cameron Howell; USC Sumter Professor Dan Kiernan; Student Government Association President Tracy Kenny; Student Government Association President, USC Sumter, Christopher Sumpter; USC Sumter Student Velda McCoy; USC Sumter Student MaryElease Purvis; Reporters with the Gamecock Colin Campbell and Cassie Cope; University Technology Services Production Manager, Justin Johnson; Board staff members Terri Saxon and Vera Stone; and members of the press.

Chairman Jones called the meeting to order; and invited those Board members present to introduce themselves. Mr. Hickman introduced members of the press who were in attendance.

Chairman Jones stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been e-mailed to the Committee; and a quorum was present to conduct business.

Chairman Jones stated that there were personnel matters dealing with recommendations for honorary faculty titles, an appointment with tenure and honorary degree nominations which are appropriate for Executive Session.

Chairman Jones called for a motion to enter Executive Session. Mr. Westbrook so moved and Mr. Cofield seconded the motion. The vote was taken, and the motion carried.

The following individuals were invited to remain: Dr. Pastides, Secretary Stone, Dr. Amiridis, Mr. Walton, Dr. Pruitt, Dr. Hogue, Mr. Parham, Mr. Byrd, Ms. Lawrence, Dr. Plyler, University Chancellors, Mr. Heath, Dr. Sandra J. Kelly, and Dr. Charles Keith.

## Return to Open Session

Chairman Jones called on Dr. Amiridis to introduce Dr. Ford and stated that this report is received for information. Chairman Jones also expressed, on behalf of the Committee, deepest sympathy to Dr. Amiridis on the recent loss of his father.

### I. Back to Carolina:

Back to Carolina is an online degree completion program; that is, some people who have some university credit but have not taken the undergraduate or baccalaureate degree will be able to get what they need for some degrees in fully online fashion. Applicants need to have completed 60 hours of credit; they need to be at least 25 years old, in other words non-traditional students; and they need to be eligible to return to the University in good academic and other types of standing. The initial program will begin with the Bachelor of Arts in Liberal Studies degree, with the possibility of adding two or three more degrees by the second year of operation and more degrees thereafter. Possible programs will be for Criminal Justice, Leadership, Education, and Instructional Technology degrees which will be very practical in helping individuals in their careers and the job market. Back to Carolina will begin in the fall of 2012, with the admission process available to the public within the next week or two. Dr. Amiridis commented that Back to Carolina is the first step towards the Palmetto College due to the fact that when Palmetto College is created this program will become part of Palmetto College. Dr. Ford stated that Palmetto College will be ready to run in the fall of 2013 and this component is ready in 2012. It has in common with the Palmetto College the idea of completing the last half of the undergraduate degree work in fully online fashion. Dr. Ford explained how the process of online courses will work by providing examples of questions, interaction by students, assessments by faculty, and desired results.

Why are we doing this? We are doing this because South Carolina ranks 45th in the nation in the percentage of adults with college degrees. The number needs to improve for the sake of the State. It will enhance USC's accessibility and service to the citizens of the state and it is an important step in the development of Palmetto College. The website can be accessed at [www.sc.edu/backtocarolina](http://www.sc.edu/backtocarolina).

### II. Undergraduate Studies Update:

Chairman Jones called on Dr. Amiridis to introduce Dr. Doerpinghaus and stated that this report is received for information. Dr. Doerpinghaus indicated that during Dr. Andrew Sorensen's tenure, he requested that the General Education curriculum be reviewed and revised. The General Education Committee received input from faculty, professional staff, and students across all campuses. The General Education curriculum will become the Carolina Core, which says all Carolinians do this, and its core is

central across all our studies. The Carolina Core fits in the classroom, it fits in the laboratories, it fits in the studio, it fits with one-on-one learning. It allows the entire University to play from the same sheet of music. We know the goals, we know what the classes are about, and we are all building on this together. Dr. Doerpinghaus reviewed the seven components of the Core. Specific clarification was provided on classes in English 101 and English 102. Emphasis is now placed on what the students are going to learn, not what the teacher is going to teach. Assessments on our classes and our programs have shown that the students' reading and writing and critical thinking skills improved between the freshman and senior year. Compared to other research universities, Carolina students are above the average. We are trending in the right direction. Dr. Doerpinghaus reviewed a new learning program called USC Connect. USC Connect encourages our students to participate, identify experiences that fit with their interest that allows the students to explore what they are interested in, that fits with the major or to see if there is something the student may want to add.

The Carolina Core and USC Connect is where we are in 2012. It is a commitment to the Liberal Arts. Carolina has received national attention in the AACU publication "Insights in Campus Renovations" in an article that said we are leading the way. There are no other research universities that are trying to do something this high tech, something we see in smaller liberal arts settings. We have the faculty, the resources for our students to benefit from this connection and we are building on it. This June, we have been invited to present our work in Hong Kong. There is great interest, especially in Asia now, in the role of General Education as Hong Kong expands from the three to the four year degree, and we will be sharing with our international friends what is going on at Carolina.

Chairman Jones recessed this meeting to go forward with the Student/Trustee Liaison meeting due to students needing to return to classes.

### Return to Open Session

Chairman Jones called on Dr. Amiridis to present remaining agenda items.

### III. Program Consolidations

#### A. Doctor of Education (Ed.D.) in Curriculum and Instruction, terminate 3 concentrations listed below:

1. Early Childhood Education
2. Elementary Education
3. Secondary Education

The degree is being retained, but terminating these three concentrations because they are under-enrolled, but overall actually has sufficient volume to remain. All the students already in this concentration will be able to finish their dissertations. The last degree will be awarded in August 2015, and then they will all be concentrated into a single degree.

B. Doctor of Philosophy (Ph.D.) in Experimental Psychology, terminate 4 concentrations listed below:

1. Behavioral Neuroscience
2. Cognitive Neuroscience
3. Cognitive Psychology
4. Developmental Psychology

The degree is being retained, but terminating these four concentrations. The concentrations are under-enrolled, the degree is not.

C. Doctor of Philosophy (Ph.D.) in History, terminate 2 concentrations listed below, retain degree, USC Columbia:

1. Ancient World
2. Medieval World

Mr. Cofield moved approval of the program consolidations as presented. Mr. Westbrook seconded the motion. The vote was taken and the motion carried.

#### IV. Terminations:

A. Master of Public Administration (M.P.A.) terminate joint program between USC Columbia and College of Charleston: The M.P.A. program in Columbia is not being terminated, only the joint program with the College of Charleston, because they wish to begin their own M.P.A. program.

B. Doctor of Philosophy (Ph.D.) in International Studies, USC Columbia:

The Department of Political Sciences cannot support two separate doctoral programs, and the International Studies Ph.D. has had lowered enrollment for a number of years.

Mr. Westbrook moved approval of the terminations of two programs as presented. Mr. Cofield seconded the motion. The vote was taken and the motion carried.

#### V. New Programs

- A. Bachelor of Arts (B.A.) in Elementary Education, USC Beaufort
- B. Master of Science (M.S.) in Informatics, USC Upstate

Mr. Westbrook moved approval of the two new programs as presented. Mr. Cofield seconded the motion. The vote was taken and the motion carried.

VI. Program Modification

- Master of Music (M.M.), consolidating formerly separate degrees into one degree with concentrations in Composition, Conducting, Jazz Studies, Music History, Opera, and Piano Pedagogy, USC Columbia: Mr. Westbrook moved approval of the program modification as presented. Mr. Cofield seconded the motion. The vote was taken and the motion carried.

VII. New Dual Degree Program

- Master of International Business (M.I.B.) and Master in Management (MiM) between USC Columbia and ESCP Europe: This program is similar to the one approved by the Board last year between the Darla Moore School of Business and the University of Mannheim in Germany.

Mr. Westbrook moved approval of the new dual degree program as presented. Mr. Cofield seconded the motion. The vote was taken and the motion was carried.

VIII. Establishment of Chairs

- A. Arnold School of Public Health Chair in Communication Disorders
- B. McNair Chair in Multifunctional Materials Design

These chairs are established with funds that are other institutional research funds we received. It allows us to give a name to set in position and to use them either to attract or retain very high quality faculty members. These are temp chairs and the appointment for them is for five-year appointments.

Mr. Westbrook moved approval of the establishment of chairs as presented. Mr. Cofield seconded the motion. The vote was taken and the motion was carried.

IX. Other Matters

- Request for Executive Session: Mr. Whittle requested an Executive Session for a possible contractual matter. Chairman Jones called for a motion to enter Executive Session. Mr. Whittle so moved and Mr. Westbrook seconded the motion. The following individuals were invited to remain: Dr. Pastides, Secretary Stone, Dr. Amiridis, Mr. Walton, Dr. Pruitt, Dr. Hogue, Mr. Parham, Mr. Byrd, Ms. Lawrence, Dr. Plyler, University Chancellors, and Mr. Heath.

## **Executive Session**

### **Contractual Matter:**

Mr. Whittle briefed the committee on a proposed resolution with the City Council of Greenville and USC Upstate regarding continued expansion of the University Center to occur in downtown Greenville on a site to be negotiated. Mr. Whittle will keep the committee updated on the process.

Chairman Jones declared a return to Open Session.

X. Adjournment

Since there were no other matters to come before the Committee, Chairman Jones declared the meeting adjourned at 1:00 p.m.

Respectfully submitted,

Amy E. Stone  
Secretary