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University of South Carolina  
BOARD OF TRUSTEES

Academic Affairs and Faculty Liaison Committee

June 13, 2014

The Academic Affairs and Faculty Liaison Committee of the University of South Carolina Board of Trustees met at 12:50 p.m. on June 13, 2014, in the 1600 Hampton Street Board Room.

Members present were: Mr. Thad H. Westbrook, Chairman; Mr. Robert E. "Eddie" Brown; Mr. Mark W. Buyck, Jr.; Mr. Thomas C. Cofield; Mr. A.C. "Bubba" Fennell; Mr. William W. Jones, Jr.; Mr. Hubert F. Mobley; Mr. John C. von Lehe, Jr., Board Vice Chairman; and Mr. Eugene P. Warr, Jr., Board Chairman.

Other Board members present were: Mr. Toney J. Lister; Mr. Miles Loadholt; Ms. Leah Moody; Dr. C. Dorn Smith III; and Mr. Charles H. Williams; Dr. Mitchell M. Zais.

Faculty Liaison Committee representatives present were: Chairman of the Faculty Senate James H. Knapp and Chairman of the Faculty Welfare Committee Erin Connolly.

Also present was student representative Lindsay Richardson.

Others present were: President Harris Pastides; Secretary Amy E. Stone; General Counsel Walter "Terry" H. Parham; Provost Michael D. Amiridis; Chief Operating Officer Edward L. Walton; Chief Financial Officer Leslie Brunelli; Vice President for Student Affairs Dennis A. Pruitt; Palmetto College Chancellor Susan Elkins; Chief Communications Officer Wes Hickman; Athletics Director Ray Tanner; College of Arts and Sciences Dean Mary Anne Fitzpatrick; Chief of Staff, President's Office, J. Cantey Heath, Jr.; Director of Governmental and Community Relations and Legislative Liaison Shirley D. Mills; Associate Director of Strategic Planning and Assessment Cameron Howell; Executive Director of Internal Audit Pam Doran; Director of Academic Programs, Provost Office, Kristia Finnigan; Executive Vice Chancellor for Academic Affairs, USC Aiken, Jeff Priest; Executive Vice Chancellor for Academic Affairs, USC Beaufort, Gordon Haist; Associate Vice Chancellor for Academic Affairs, USC Upstate, Clif Flynn; Associate Dean for Academic Affairs, College of Education, Zach Kelehear; Associate Dean, College of Hospitality, Retail, and Sport Management, Andy Gillentine; Program Director, Athletic Training, College

of Education, Toni Torres-McGehee; Director, Graduate Certificate in Drug and Addiction Studies, College of Social Work, Nancy Brown; Chair of Mathematics and Computational Science, USC Beaufort, Manuel “Bud” Sanders; Strategic Adviser, Division of Administration and Finance, Ben Kennedy; University Technology Services Production Manager Matt Warthen; and Board staff members Debra Allen and Ina Wilson.

Chairman Westbrook called the meeting to order and invited committee members to introduce themselves. He stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated; and a quorum was present to conduct business. Mr. Hickman stated that there were no members of the media in attendance.

### Open Session

#### I. Academic Update - Palmetto College

Chairman Westbrook called on Chancellor Susan Elkins to provide an update on Palmetto College. Chancellor Elkins gave an overview of the Program’s first year in operation. She emphasized the vision for Palmetto College, which is to provide all South Carolinians access to a USC bachelor’s degree through an avenue that is affordable and flexible. Palmetto College encompasses the associate degree-granting campuses and online bachelor’s degree completion programs. Currently, seven majors are offered through the online program and future programs are under consideration. Three Palmetto College students, Brandon Newton (Lancaster), Julie Livingston (Aiken) and Tommy Phelps (Columbia), shared their unique experiences with the committee and what it has meant to their lives to be able to pursue a USC degree through Palmetto College. Chancellor Elkins said that ultimately, the desired result of the program is to increase the number of bachelor’s degrees among South Carolina residents, contribute to job creation and economic prosperity in the state, and foster healthier, more educated communities with an improved quality of life.

Chairman Westbrook stated that this report was received as information.

#### II. Regional Campuses *Faculty Manual* Changes

Provost Amiridis provided an overview of proposed changes to the Regional Campuses *Faculty Manual*. He said the proposal had been recommended and approved by the Regional Campuses Faculty Senate and had also been reviewed by both the Office of the Provost and Office of the General Counsel. He stated most of the changes were ‘house-keeping’ items, for example: name/title changes and updating of processes. The full document of requested changes was made available on the Board Portal for

the meeting.

Chairman Westbrook called for a motion to recommend approval by the full Board of the Regional Campuses *Faculty Manual* revisions as proposed. Mr. Buyck so moved and Mr. Fennell seconded the motion. The vote was taken and the motion carried.

III. USC Aiken Faculty Manual Changes

Provost Amiridis stated that the USC Aiken Faculty Assembly had approved proposed changes to the USC Aiken *Faculty Manual* and the document had also been reviewed by both the Office of the Provost and Office of the General Counsel. He highlighted some of the proposed changes with regard to Student Evaluations of Teaching, Faculty Evaluation-Post Tenure Review Files, and Merit Review Policies/Procedures. The full document of requested changes was made available on the Board Portal for the meeting.

Chairman Westbrook called for a motion to recommend approval by the full Board of the USC Aiken *Faculty Manual* revisions as proposed. Mr. Cofield so moved and Mr. Fennell seconded the motion. The vote was taken and the motion carried.

IV. New Programs

A. Master of Science (M.S.) in Advanced Athletic Training, College of Education, USC Columbia

Provost Amiridis explained that this program would provide “post-professional” advanced athletic training for already certified athletic trainers. It would replace an existing concentration in Athletic Training within the M.S. in Physical Education degree. The new program would be more academically rigorous, and align USC with the national trend toward athletic trainers with advanced graduate credentials. Projected enrollment is between 30-38 students per year, based on past interest in the concentration. The program has historically been well-subscribed, and in its new format is expected to operate at a profit in its first year. He said the college has been approved to hire one new faculty member in the program’s first year, while existing administrators of the concentration would assume the same posts for the new degree.

Chairman Westbrook called for a motion to recommend approval by the full Board of the M.S. in Advanced Athletic Training at USC Columbia as proposed. Mr. Cofield so moved and Mr. Fennell seconded the motion. The vote was taken and the motion carried.

B. Bachelor of Science (B.S.) in Mathematics, USC Beaufort

Provost Amiridis said that this program was being put forward with two

concentrations, one in mathematical sciences, and one for students pursuing secondary education licensure. It would help USC Beaufort address the significant shortage of teachers in secondary mathematics in its service area, as well as prepare students for jobs in a variety of disciplines requiring broad math training. Twelve students are expected the first year, with an additional 12 students each in the program's second and third year. Enrollments are expected to level off at around 43 students by the program's fifth year. Three new faculty hires will be needed for the program; one per year for the first three years, and an existing faculty member would be appointed to serve quarter-time as program coordinator. The program will be financed entirely through tuition and fees, and is expected to be operating in the black by its second year.

Chairman Westbrook called for a motion to recommend approval by the full Board of the B.S. in Mathematics at USC Beaufort as proposed. Mr. Jones so moved and Mr. Brown seconded the motion. The vote was taken and the motion carried.

- V. New Dual Degree Programs with the National Taiwan Normal University (NTNU)
  - A. Dual Master of Science in Sport and Entertainment Management (USC Columbia) – Master of Science in Sport, Leisure and Hospitality Management with focus on Sport Management (NTNU)
  - B. Dual Master of International Hospitality and Tourism Management (USC Columbia) – Master of Science in Sport, Leisure and Hospitality Management with focus on Hospitality Management (NTNU)
  - C. Dual Doctor of Philosophy in Hospitality Management (USC Columbia) – Doctor of Philosophy in Sport, Leisure and Hospitality Management with focus on Hospitality Management (NTNU)
  - D. Dual Doctor of Philosophy in Sport and Entertainment Management (USC Columbia) – Doctor of Philosophy in Sport, Leisure and Hospitality Management with focus on Sport Management (NTNU)

Provost Amiridis stated that all four of these dual degree programs are collaborations between the College of Hospitality, Retail and Sport Management (HRSM), USC Columbia, and the National Taiwan Normal University in Taiwan. He said that expected enrollment is about 2-3 students in each of the dual degree programs annually. All the courses are currently being taught by existing faculty, no new faculty or resources will be required for the foreseeable future. In response to a question from President Pastides about the status of NTNU, Provost Amiridis replied that it was the top university in the discipline and in the top 10 of Taiwanese universities overall.

Chairman Westbrook called for a motion to recommend approval by the full Board of these four

new dual-degree programs with NTNU as proposed. Mr. Jones so moved and Mr. Fennell seconded the motion. The vote was taken and the motion carried.

VI. Program Terminations

- A. Undergraduate Certificate in Accounting Foundations, USC Beaufort
- B. Undergraduate Certificate in Human Resources, USC Beaufort
- C. Undergraduate Certificate in Management Foundations, USC Beaufort
- D. Undergraduate Certificate in Small Business Management, USC Beaufort

Provost Amiridis reported that all four of these 15-hour certificate terminations are being put forward by the Department of Business Administration, USC Beaufort. Only one program, the Certificate in Accounting Foundations, ever enrolled any students, the final two of whom graduated last month. Therefore, USC Beaufort was requesting to close the programs due to the lack of interest.

Chairman Westbrook called for a motion to recommend approval by the full Board to terminate the four programs at USC Beaufort as proposed. Mr. Fennell so moved and Mr. Jones seconded the motion. The vote was taken and the motion carried.

VII. Annual New Programs Follow-Up Reports

Provost Amiridis provided a brief follow-up report on two new academic programs: the Post-Bachelor's Certificate in Social Work with Military Members, Veterans and Military Families at USC Columbia and the Master of Arts in Teaching (M.A.T.) in Special Education at USC Upstate. Detailed information was made available on the Board Portal.

Chairman Westbrook stated that this report was received as information.

Chairman Westbrook stated that there were personnel matters dealing with recommendations for honorary faculty titles, appointments with tenure, and honorary degree nominations that were appropriate for Executive Session. Mr. Fennell moved to enter Executive Session and Mr. Brown seconded the motion. The vote was taken and the motion carried.

The following persons were invited to remain: President Pastides, Secretary Stone, the Faculty Representative and Student Representative to the Board, members of the President's Executive Council, and Faculty Liaison Committee members.

Return to Open Session

Since there were no other matters to come before the committee, Chairman Westbrook declared the meeting adjourned at 1:45 p.m.

Respectfully submitted,

Amy E. Stone  
Secretary